



# Unique Opportunities in IR

THINKING OUTSIDE OF THE BOX TO FIND VALUE

- PRESENTED BY ANNE BAILEY - A-LINE E.D.S.

# Considerations outside of the traditional bid process:

- Equipment Placement- What expenses are being incurred for the project prior to the investment recovery bid process and are there potential savings?
- Value of what can be learned- transformer forensics and evaluation
- Risk- Cost of safety and environmental problems

# Relocation Vs. Transformer Teardown in Place

**200 MVA Westinghouse Transformer  
Total Weight- 609,000 lbs.**



**Transformer dismantling was completed on the pad in order to save costly relocation. Total removal took less than 6 days.**





**Day 1-2- Auxiliary equipment including radiators removed. Tap changer prepped and tank was cut and prepared for removal.**



**Day 3- Crane was brought in. Tap changer removed and top tank section was removed and set aside for further recycling.**







**Day 4-5- Removal and load out of all core steel and transformer windings.**

**Project was completed meeting the outage removal timeframe and saving the customer approximately \$50,000 in relocation expenses.**



### **Project Takeaways:**

- **Original bid assumed completion after relocation**
- **Option was put to leave in place and complete during the outage.**
- **Specialized equipment allowed for expedited removal of core steel contributing to the shortened timeframe.**



# Transformer Forensics and End of Life Studies

A lot of things can be learned from transformer forensics:

- Root cause failure analysis during teardown can provide utilities with invaluable information regarding their maintenance practices or what caused the loss of a power transformer.
- Minimal cost is involved for a detailed forensic teardown.
- Specialized equipment ensures that valuable evidence is not lost as it might be during a traditional transformer demolition process.



# Core and Coil Style Forensic





## End of Life Studies:

- Routine transformer upgrades allow utilities an opportunity to evaluate their transformer maintenance and testing protocols.
- While oil test reports are valuable, winding samples can provide more accurate information.
- We developed a detailed winding and documentation plan in order to provide our customers with photos and samples of transformer windings during the decommissioning process.
- End of life studies have minimal costs and can often be done by qualified companies without the presence



# End of Life Studies



# Risk- Environmental and Safety Savings

- Recycling/Disposal facility has proper permits to provide cradle to grave security regardless of PCB level.
- Consider the testing, handling, transportation and disposal costs in segregating PCB material.
- All field crew should have the training, processes and equipment to provide the safest removal option in order to avoid costly accidents.
- Insurance- Make sure the contractor is fully licensed and insured.



# Summary:

- Especially in difficult market times it's important to consider where unseen savings can be found.
- Different approaches can require altered methods and specialized equipment.
- The value of information can provide significant savings in reducing future transformer failures.
- Always cover environmental and safety basics to minimize risk.



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**(800)760-0222**





# Unique Opportunities for Investment Recovery at CenterPoint Energy

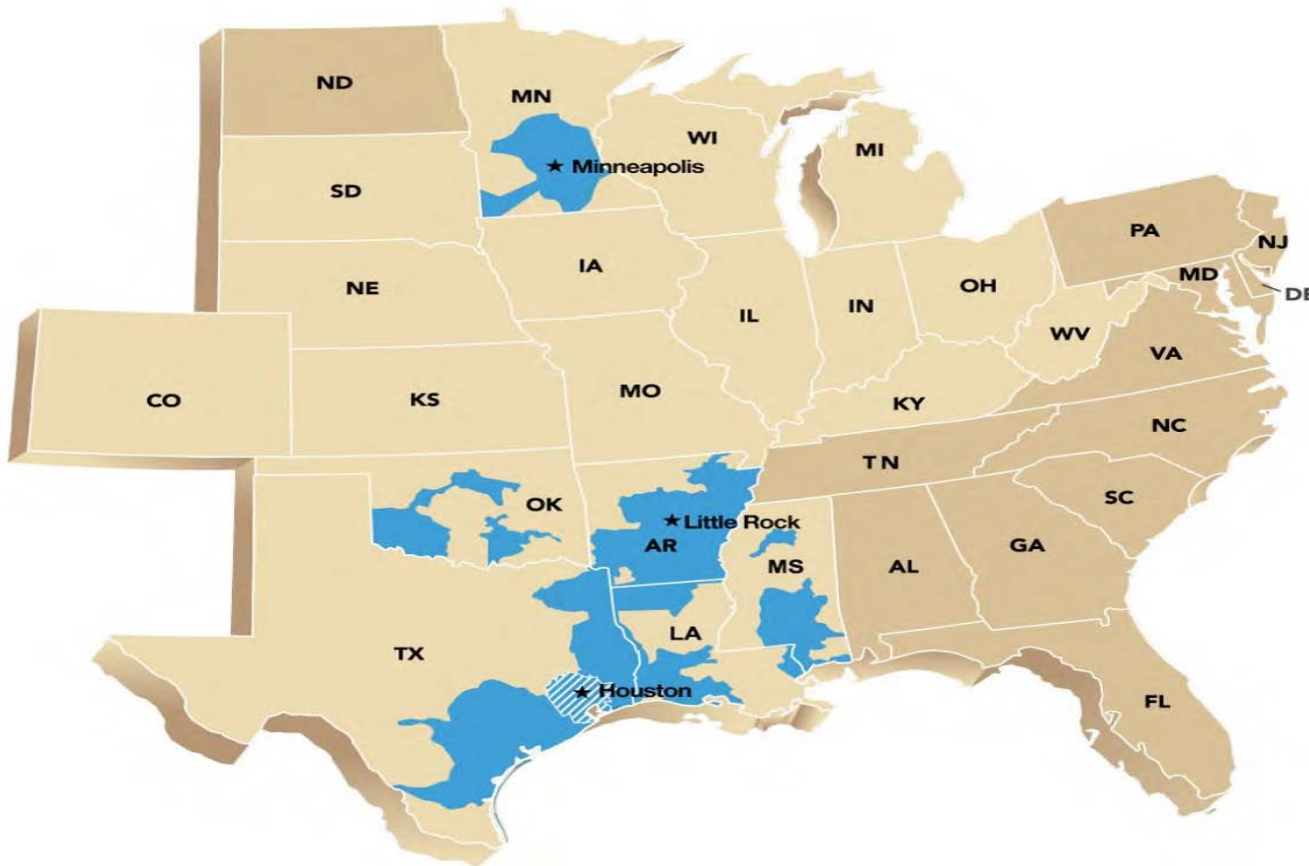
Diane Englet

Sr. Director Corporate Community Relations

March 8, 2016

# CenterPoint Energy, Inc. (NYSE: CNP)

Regulated Electric and Natural Gas Utility Serving more than 5.5 Million Customers



- Electric Transmission & Distribution**
- Natural Gas Distribution**
- Energy Services**

## Electric Transmission & Distribution:

- Electric utility operation with ~2.3 million metered customers
- ~5,000 square mile service territory in and around Houston
- 18<sup>th</sup> largest U.S. investor-owned electric utility by customer base<sup>1</sup>
- Over 81,000,000 MWh delivered in 2014

## Gas Operations

- 10 gas distribution jurisdictions in six states with ~3.4 million customers
- 5<sup>th</sup> largest U.S. gas distribution company by customer base<sup>1</sup>
- Recently ranked 1<sup>st</sup> among the largest Midwest Region natural gas utilities in the U.S. for operational satisfaction in a 2014 Cogent energy study
- Gas distribution company and Energy Services company delivered ~1.1 Tcf of natural gas in 2014

1. As of Dec. 31, 2013 per AGA and EEI



# Committed to Community Service



- 200,000+ volunteer hours from employees, retirees, family and friends (Valued at more than \$4.7 million at \$23.07/hour)
- Contributed \$71,900 in 182 GIVE grants (includes United Way and Volunteer Award grants)
- \$1.5 million in corporate/employee contributions to over 90 United Way agencies across the nation with 73% employee participation
- \$4,742 units of blood donated to the Regional Blood Centers across our footprint

**Walking (and Riding) for Good Causes:**  
Money raised by employees in company-sponsored events

| Year | United Negro College Fund | March of Dimes | MS-150   | Junior Achievement | United Way     | TOTAL              |
|------|---------------------------|----------------|----------|--------------------|----------------|--------------------|
| 2015 | \$22,518                  | \$143,838      | \$82,271 | \$44,560           | \$1.5 million  | <b>\$1,793,187</b> |
| 2014 | \$33,000                  | \$225,954      | \$88,020 | \$45,000           | \$1.45 million | <b>\$1,841,974</b> |
| 2013 | \$35,029                  | \$299,934      | \$60,863 | \$39,952           | \$1.68 million | <b>\$2,115,778</b> |
| 2012 | \$28,261                  | \$160,767      | \$89,900 | \$40,100           | \$1.74 million | <b>\$2,059,028</b> |

Community Relations and Investment Recovery continually work together to build CenterPoint Energy's reputation as a good corporate citizen, not only in Texas, but throughout the company footprint.





**We do that through.....**



**Donations**



**Recycling**



**Reporting Sustainability  
Results**

# Items We Donate .....



Computers



Vehicles



Forklifts



Office supplies and furniture



# Interfaith Ministries .....





# Furniture Donation .....





# Computer Donation

Computers being put to good use !



# Recycling

To Name a Few:

★ Metals

★ Oil

★ Streetlights

★ Wood Products

# Tornado Damage





**We make every effort not to bother the residents.....**



## INVESTMENT RECOVERY AND SUSTAINABILITY PILLARS

Environmental



Social



Financial



ANY QUESTIONS ?





# Processing Utility Cable

An overview of maximizing reclamation value from salvage cable material



Mixed cable from across the service region collected at the recycling yard to be sorted and processed



Three classes of cable are used in the field: Transmission (ACSR), Service (jacketed and non-jacketed) and Underground (URD)



# Processing underground cable (URD)

URD jacket and insulator are sliced apart to expose aluminum/copper core material and copper grounding leads



URD cable ready to be processed





Cross-section of underground cable illustrating the aluminum core, insulator, jacket and copper grounds



URD cable is fed through a slitting machine with knives set to penetrate jacket and insulator and expose the core wire





Aluminum cores are containerized, sold as high grade aluminum on the metals bidding market





Outer jacket with copper grounds still imbedded





Custom developed process and machine designed to extract copper from jackets





Copper grounding wires containerized then compressed into bales, sold as "Bare Bright" high-grade copper product



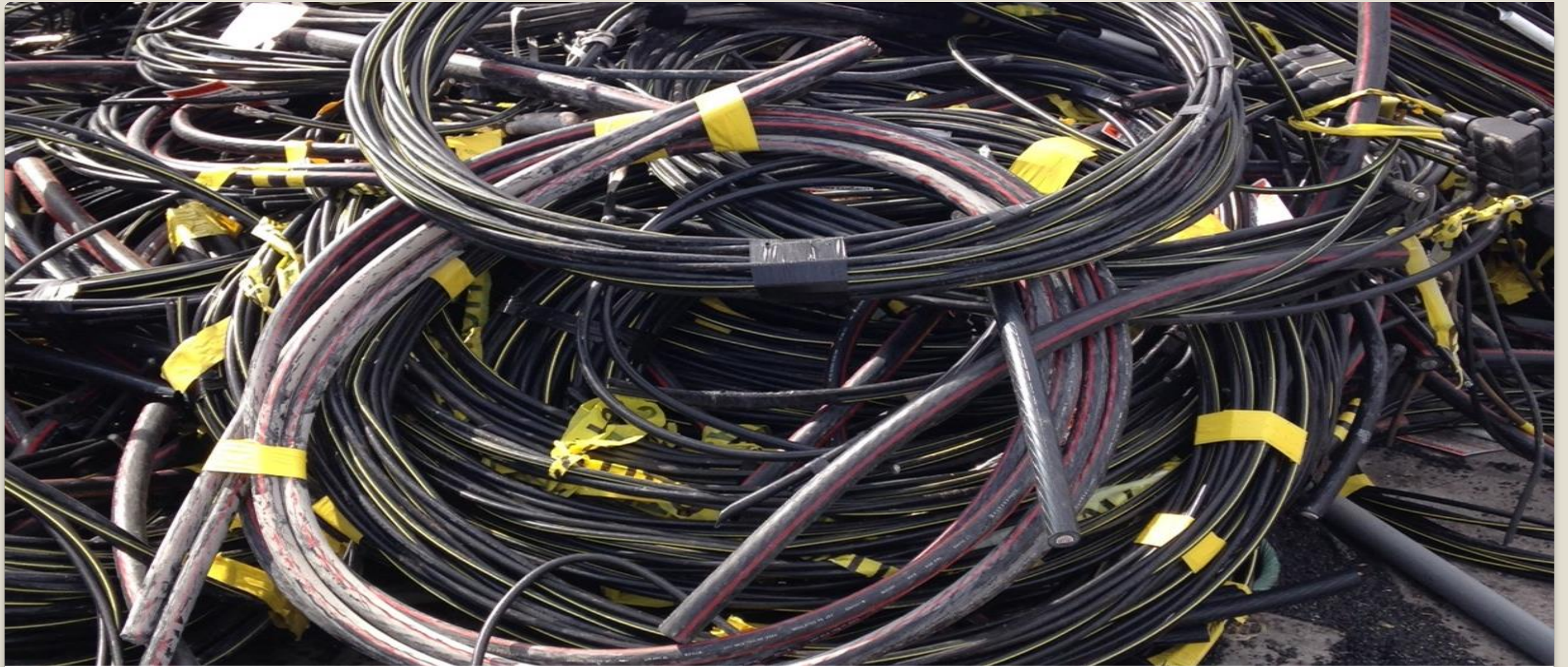


Jacket and insulator are bundled and sold

# Processing service cable

Small diameter, jacketed and non-jacketed cable is granulated through a process to separate the granulated jacket from the aluminum





Sorted service wire ready for the processing line





Cross-section of service wire





Hopper and shredder



Fragmented wire and jacket after passing through shredder





Shredded material being conveyed to granulator





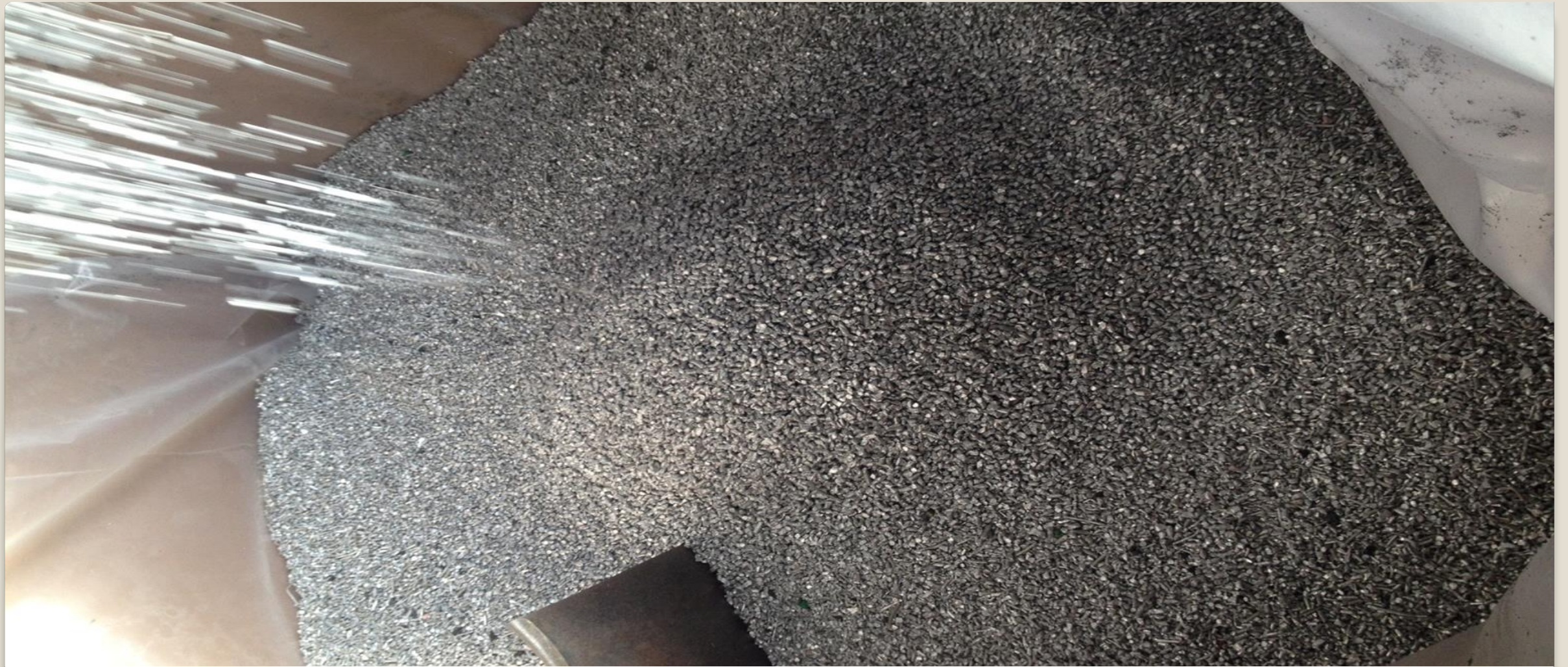
Granulator where material is further reduced and separated into aluminum and plastic jacket materials





Aluminum material from the separation process





Granulated aluminum containerized for sale on the metals market





Plastic jacket material from the separation process





Granulated plastic containerized for sale on the plastic market



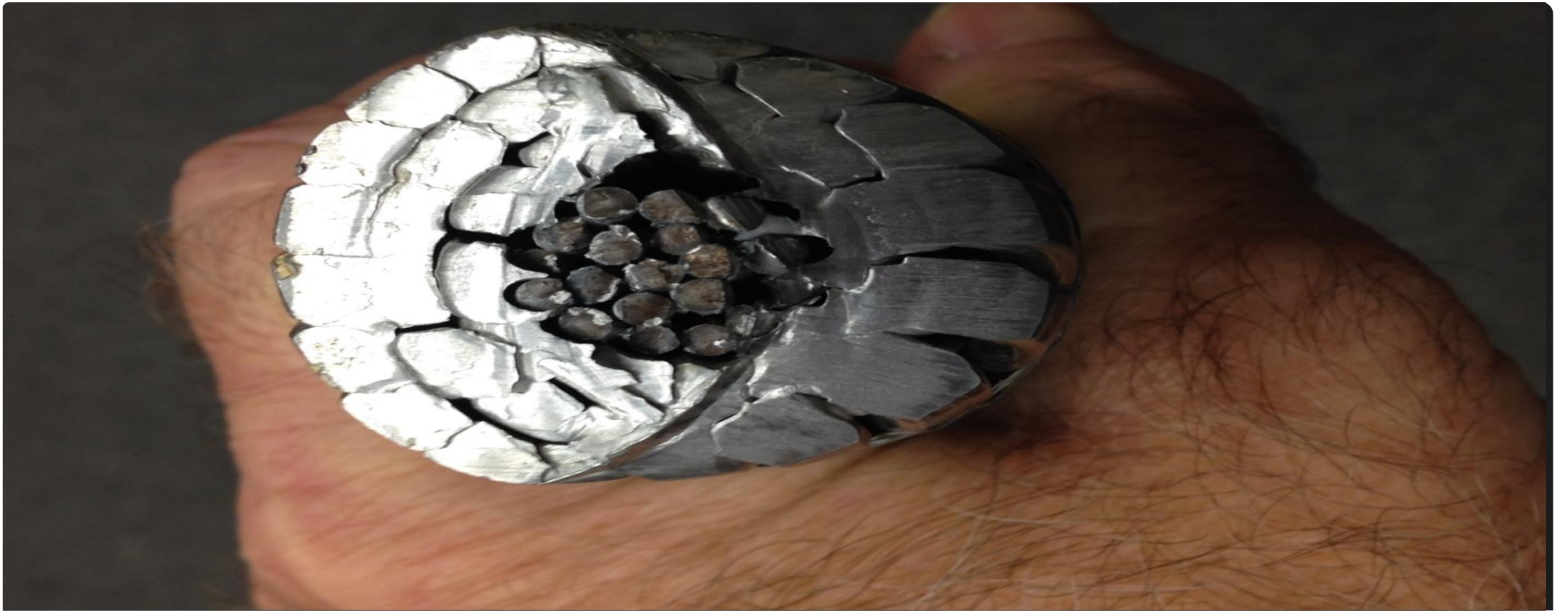
# Processing transmission cable (ACSR)

Bare conductor intertwined with steel strands is chopped and electromagnetic process induced to separate the steel media from aluminum



Transmission cable (ACSR) staged for processing into steel and aluminum straws





Cross section of transmission cable (ACSR)



Chopping cable into 2" lengths allows strands to separate because no jacket bonds pieces together





Magnet separates steel from aluminum in the process





Chopped aluminum containerized for sale on the metals market as straws





Steel straws are deposited in steel collection containers along with other steel recycled components