



Asset Recovery
Asset Recovery Association
Las Vegas, NV

© Remedial Construction Services, L.P.



Introduction

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Remedial Construction Services, L.P. (RECON)

Specialize in environmental remediation, geotechnical solutions and civil construction.

- 30 years' experience in environmental, demolition and heavy construction services with two nationwide environmental and demolition contractors.
- Extensive experience in project management, pre-construction design, problem solving and supporting on-time budget performance for utilities, refineries, developers and government agencies with over \$270 MM in projects performed nationwide.
- Extensive experience with technically-based projects to provide a personalized level of support on complex projects in all facets of planning and implementation and risk management.

Prospective on Asset Recovery at Facilities

Goal of this panel is to provide a prospectus on the impact asset recovery has from a financial and logistic standpoint on facility modernization and decommissioning.

Panel members:

- Asset recovery professional – Barry Street
NextEra Energy, Inc.
- Demolition/environmental contractor – Nick Vora



- Owner's engineer – David Zarider



Barry Street – NextEra Energy

- **Manages the Investment Recovery team at NextEra Energy, Inc.**
 - With NextEra since 2005
 - Responsible for one of the largest investment recovery and corporate recycling businesses in the country
 - Extensive background in sales, leadership and business development and has held equity/ownership positions with two enterprises
 - Experience spans education, food, engineering, staffing and utilities
- **About NextEnergy (NYSE: NEE)**
 - Generating capacity of approximately 45,900 megawatts
 - Headquartered in Juno Beach, Florida
 - Principal subsidiaries:
 - Florida Power & Light Company, which serves approximately 4.9 million customers
 - NextEra Energy Resources, LLC, which, together with its affiliated entities, is the world's largest generator of wind and sun renewable energy
 - Recognized for sustainability, corporate responsibility, ethics & compliance and diversity efforts
 - Ranked #1 overall among electric and gas utilities on Fortune's 2017 list of "World's Most Admired Companies" for the 10th time in 11 years!

- **Senior Vice President of TRC Companies, Inc. (TRC)**
 - With TRC since 2000
 - Participated in the development of two TRC brands
 - Exit Strategy™ - contractual liability transfer program for environmental compliance obligations
 - REPower™ - program focusing upon repositioning of power plant assets
 - Program executive for three of TRC's power plant decommissioning projects
 - Over 25 years' experience in both private industry and consulting
 - B.A. from the University of California at Santa Barbara and two Master's Degrees from Yale University; a Masters in Forest Science, and a Masters in Public and Private Management
- **About TRC Companies, Inc.**
 - Parent company of TRC Solutions, Inc. – (NYSE: TRR)
 - Founded in 1969
 - 4,200 employees nationwide in over 100 offices
 - Full-service environmental and engineering firm dedicated to value-added engineering solutions for government and industry
 - Leading provider of technical, financial, risk management and construction services to industry and government clients across the country
 - Ranked #1 overall among electric and gas utilities on Fortune's 2017 list of "World's Most Admired Companies" for the 10th time in 11 years

- **President and Owner of Integrated Demolition and Remediation, Inc. (IDR)**
 - 15 year business career in demolition, remediation and asset recovery industry
 - Personal involvement in all aspects of sales, marketing, estimating, operations, safety oversight and project management
 - Participated in the acquisition and completion of over a billion dollars in demolition, asset recovery and remediation projects
 - B.S. from California State University, Fullerton and M.B.A from University of California, Irvine

- **About Integrated Demolition and Remediation Inc.**
 - Single source turnkey contractor offering services in:
 - pre-construction, remediation, complete removal, building renovations, encapsulation, enclosure and repair, asbestos/lead related abatement, mold remediation, building demolition and soil excavation
 - Key projects:
 - Mohave Generating Station
 - Sunoco Refinery
 - Geneva Steel Mill

Question 1:

In a perfect world, how do you see asset recovery being managed?

Question 2:

How do you see yourself fitting into the decommissioning - modification process?

Give examples.



Question 3:

What advanced preparations are needed to optimize the total project/process?



Question 4:

What are some of your lessons learned from the process you are currently using?



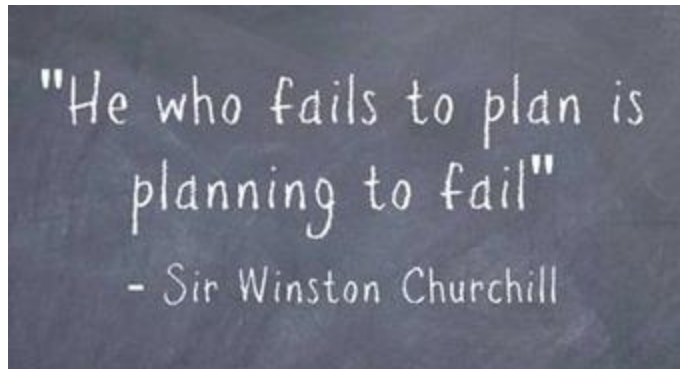
Question 5:

What business model recommendations do you suggest to use for “win-win” results?



Question 6:

What steps would you recommend to reduce liabilities when entering into an asset recovery/decommissioning project?



Question 7:

Does anyone have a specific question for the panel?





That's all Folks!